

MINUTES

UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES

September 6, 2012

The University of Southern Indiana Board of Trustees met in regular session on Thursday, September 6, 2012, in Carter Hall in the University Center. Present were Chair Ted C. Ziemer Jr. and Trustees Ira G. Boots; W. Harold Calloway; John M. Dunn; Susan E. Ellsperman '13; Jeffrey L. Knight; and Kenneth L. Sendelweck '76. Mr. Sendelweck left the meeting as discussion was beginning on Section II. Also in attendance were President Linda L. M. Bennett; Provost Ronald S. Rochon; Vice President for Finance and Administration Mark Rozewski; Vice President for Government and University Relations Cynthia S. Brinker; Faculty Senate Chair Paul Parkison; and Student Government Association President Sarah Krampe.

Mr. Ziemer called the meeting to order at 2 p.m.

SECTION I – GENERAL AND ACADEMIC MATTERS

A. APPROVAL OF MINUTES OF JULY 12, 2012, MEETING

On a motion by Mr. Knight, seconded by Mr. Calloway, the minutes of the July 12, 2012, meeting of the board of Trustees were approved.

B. ESTABLISHMENT OF NEXT MEETING DATE, TIME, LOCATION

Mr. Ziemer called on Vice President Brinker, who reported the next meeting of the Board of Trustees is scheduled for November 1, 2012, on campus, with committee meetings beginning at 11 a.m., followed by the regular meeting of the Board at 1 p.m. The January 10, 2013, meeting of the Board will be held in Indianapolis, Indiana.

C. PRESIDENT'S REPORT

President Bennett began by reporting that total enrollment for fall 2012 is 10,467, down approximately three percent from fall 2011. She noted the University studies patterns of enrollment and is considering recruitment strategies for the future. Dr. Bennett also reported a two percent increase in graduate students and noted the need to increase graduate offerings at USI.

President Bennett reported the University's strategy in limiting conditionally admitted students (those not ready for a full college-level course load) resulted in a smaller freshman class (149 fewer freshman) in 2012. She also shared the strength of this year's class, which has the strongest academic profile in USI history with an average high school grade point average of 3.2 and an average SAT score of 1007 (43 points higher than three years ago). The average ACT score is 22.

She referred the Trustees to a data dashboard in their materials titled *Statewide University Comparisons: 2011 Academic Year*. She noted the first table, *Applicant Funnel*, and how USI's selectivity compares favorably to other universities in the state. A factor that impacts successful completion and degree attainment is the number of students who live on campus. At USI, 27 percent of students live on campus, the lowest among Indiana's residential colleges. Dr. Bennett reviewed the dashboard data related to graduation rates. She noted that improving graduation rates is a key goal of the USI Strategic Plan and that USI is dedicated to improvement in four- and six-year graduation rates.

Another table in the dashboard compares fall 2010 to fall 2011 retention. Dr. Bennett noted that retention is closely tied to completion. She reported that in fall 2012, USI's retention rate has increased. Data on faculty status reveals there are sharp differences between USI and other state universities in the percentage of full-time and part-time faculty, with just over half of USI's faculty being full-time employees. President Bennett reviewed data comparing state appropriation and tuition funding among the state's universities, noting that USI continues to receive the least amount of state funding for four-year residential campuses while its tuition also is lowest in the state.

Dr. Bennett noted the importance of understanding data related to statewide comparisons, graduation rates, retention, and student characteristics. She stated the University of Southern Indiana will continue its work of improving these factors while assisting students in their pursuit of graduation.

President Bennett called on Provost Rochon, who introduced Associate Professor of Music Daniel Craig. Mr. Craig is the conductor of the USI Chamber and Womens' Choirs and the producer of the annual USI Madrigal Feaste. Mr. Craig reported on the *USI Chamber Choir: A Tradition of Touring*. He shared photos of and commentary about choir trips (beginning in 1990) to Germany and Poland, where the choir performed in historic castles and cathedrals, sometimes in collaboration with Polish choirs. Through the years, the chamber choir has been invited to perform in the United States with local symphony orchestras and choirs and performed at Carnegie Hall.

He described five tours of Ireland with USI students (the most recent in 2012) and his personal opportunity for research and creative activities in Ireland. In 2007, a Faculty Research and Creative Award and a full semester sabbatical allowed Mr. Craig to study, research, and compose music in Ireland, from which resulted numerous choral works in the English and Irish languages that have since been performed and recorded by the USI Chamber Choir. Mr. Craig described a typical Irish tour and shared photos of students touring important sites in Ireland, learning the country's history, and performing in venues from theatres to community halls to St. Patrick's Cathedral in Dublin.

Mr. Craig concluded his remarks by expressing gratitude for the support of the University for the music program, which has enabled over 1,200 students in 12 tours to benefit from the experience of international travel. He shared a CD of Chamber Choir music with each Trustee.

President Bennett introduced Associate Professor and Chair of Teacher Education Dr. Paul Parkison, who was elected chair of the Faculty Senate at the Senate's summer retreat. Dr. Parkison reported on the retreat, which included orientation for senators, elections, and discussions with President Bennett and Provost Rochon. The first regular meeting of the Senate is scheduled for September 7, 2012, when charges to the committees will be shared and an amendment to the bylaws will be considered. The bylaw change is a result of the recent reorganization of the academic colleges.

Dr. Bennett asked Student Government Association President Sarah Krampe for a report. Ms. Krampe reported that SGA was instrumental in recent activities, including Welcome Week, the freshman student Convocation, the SGA-sponsored new student welcome dinner, and the Student Involvement Fair. She announced she hopes to fill open positions in SGA soon. A fall retreat is planned to set the organization's goals for 2012-2013. SGA already has been involved in reviewing its budget and a logo re-design. Ms. Krampe noted SGA will soon discuss the most effective ways to reach out to students and receive relevant feedback.

President Bennett called on Director of Athletics Jon Mark Hall for an update on University of Southern Indiana athletics. Mr. Hall shared highlights of the 2011-2012 season, when five student-athletes were named Academic All-Americans, a record for USI. He noted that Trustee Susan Ellsperman was one of the recipients of this competitive and prestigious award. USI student-athletes were honored with the Great Lakes Valley Conference (GLVC) Sportmanship Award. There were three conference championships in 2011-2012: men's cross country, women's cross country, and men's basketball; and USI was privileged to host three conference championships: men's and women's cross country and baseball. Mr. Hall announced that the GLVC men's and women's basketball championship tournaments will return to Evansville and The Ford Center in 2013, and plans are underway to return the GLVC baseball championships to the USI campus and Bosse Field in 2013.

Mr. Hall reported recent changes within the GLVC. Northern Kentucky University has transitioned to NCAA Division I and Kentucky Wesleyan College will move to a new Division II conference in 2013-2014. Joining the GLVC in 2013-2014 will be Truman State University (Kirksville, Missouri), which will return the number of conference members to 16. Division II has 302 member institutions, of which 52 percent are public institutions and 48 percent are private. In the past five years, the NCAA has worked to ensure that Division II has a true identity, and has created the concept of "Life in the Balance." The NCAA has identified 12 reasons "Why to Believe in Division II Athletics," which include graduation rates, lack of missed class time, individual attention, national championship opportunities, and community partnerships.

For additional information about athletics at USI, President Bennett called on Professor of Radio and Television Dr. Karen Bonnell, who serves as Chair of the University Athletics Council. Dr. Bonnell reported the Council was established by President Bennett in 2010 to provide oversight and support for USI intercollegiate athletics and to serve as an advisory council to the president. Membership includes faculty, administrators, athletics administrators, alumni, and student-athletes. She reviewed the Council subcommittees and described the activities of the Council in 2011-2012, including the recommendation of a new University gender equity plan, a pregnancy policy for student-athletes, monitoring the University's compliance with NCAA regulations, development of a Compliance Manual to guide University athletics, and completion of a facilities assessment.

Dr. Bonnell referred the Trustees to a data dashboard from the Athletics Council and the Council's Annual Report. She reviewed data related to grade point averages, scholarships received by USI athletes, and graduation rates. She noted the Council is charged to compile an annual data summary, and the Spring 2012 report will serve as a baseline for data in future years.

President Bennett added that the NCAA Compliance Blueprint Review, a review requested by the University, identified a University Athletics Council as a "best practice."

Dr. Bennett concluded her report by referring the Trustees to a second dashboard in their materials – the Institutional Snapshot. This snapshot was shared with all faculty and staff at the annual fall meetings held just before classes began. It includes student and faculty profiles and important data related to assessment testing.

D. REPORT OF THE LONG-RANGE PLANNING COMMITTEE

The Long-Range Planning Committee met prior to the Board of Trustees meeting on September 6, 2012. Mr. Ziemer called on Committee Chair Jeff Knight for a report. Mr. Knight reported the Committee approved a recommendation to the Board of Trustees to approve a new degree program, a Bachelor of Arts/Bachelor of Science in Anthropology. The Board will be asked to approve the program in Item E. in the agenda.

Mr. Knight reported the Committee also discussed assessment at USI. He asked Provost Rochon to review the report, which included a description of two USI Assessment Days each year, one in fall and one in spring. The Committee also heard from the deans about assessment activities and progress in their academic colleges. Assessment of activity in the division of Outreach and Engagement and Student Affairs also was discussed. Provost Rochon noted there is a culture of assessment at USI, and he believes assessment activities give students greater confidence and enhance the reputation of the University.

E. APPROVAL OF NEW DEGREE PROGRAM: BACHELOR OF ARTS/BACHELOR OF SCIENCE IN ANTHROPOLOGY

Mr. Ziemer called on Provost Rochon to review the proposed new degree program described in Exhibit I-A, the Bachelor of Arts/Bachelor of Science in Anthropology.

The primary objectives of the proposed anthropology program are: to meet regional and state needs by providing students the knowledge and skills to succeed in a variety of positions related to anthropology; to prepare students to succeed in graduate study in anthropology, medicine, archaeology, cultural and heritage management, and other closely related fields; to further the University mission specifically through "enhancing civic and cultural awareness" and preparing students "to live wisely in a diverse and global community;" and to meet the standards set forth by the American Anthropological Association.

The proposed program is comprised of 120 semester hours: 51 hours – University Core Curriculum; 33 hours – anthropology and related courses; and 36 hours – University general electives.

It is recommended by the dean of the College of Liberal Arts and has been approved by the University Curriculum Committee, the Academic Planning Council, the Faculty Senate, and the president.

Upon the recommendation of the Long-Range Planning Committee, the Bachelor of Arts/Bachelor of Science in Anthropology, described in Exhibit I-A, was approved.

F. REVIEW AND ACCEPTANCE OF 2012 CONFLICT OF INTEREST DISCLOSURE STATEMENTS

Mr. Ziemer asked Vice President Rozewski to review two 2012 Conflict of Interest Disclosure Statements in Exhibit I-B. Mr. Rozewski recommended approval of the statements.

Indiana Code 35-41-1-3 describes conflict of interest on the part of a public servant and provides for the filing of a disclosure statement regarding possible conflicts of interest. The statement must be reviewed by the Board of Trustees and forwarded to the State Board of Accounts.

The University requires statements of trustees and senior staff, including those with no potential conflicts of interest to disclose. A list of individuals who have submitted a Possible Conflict of Interest Disclosure Statement for calendar year 2012 is in Exhibit I-B.

On a motion by Mr. Dunn, seconded by Mr. Knight, the disclosure statements described in Exhibit I-B were approved. Mr. Sendelweck abstained.

SECTION II – FINANCIAL MATTERS

A. REPORT OF THE FINANCE/AUDIT COMMITTEE

The Finance/Audit Committee met prior to the Board of Trustees meeting on September 6, 2012. Mr. Ziemer called on Committee Chair Harold Calloway for a report. Mr. Calloway reported the Committee approved the refunding of Bond Series H and Series I and the issuance of Bond Series K. Series K will be used to finance construction of the Teaching Theatre Project. The Committee also approved recommendations to the Board of Trustees for 2013-2014 Housing Rates and Meal Plan Rates. The Board will be asked to approve these rates later in the agenda.

B. APPROVAL OF THE 2013-2015 OPERATING AND CAPITAL IMPROVEMENT BUDGET REQUEST

Mr. Ziemer asked Vice President Brinker to review the 2013-2015 Operating and Capital Improvement Budget Request, which was prepared under the instructions of the State Budget Agency and the Indiana Commission for Higher Education. The budget is to be submitted by September 7, 2012, to the Indiana Commission for Higher Education (CHE), the State Budget Agency, and the Indiana General Assembly. Vice President Brinker referred the Trustees to summaries of the Operating and Capital Improvement Budget Requests in Exhibits II-A and II-B, and to a handout with detailed information about the distribution of funding and weighting of performance metrics recommended by the Commission for Higher Education.

In preparing the budget request, the University adhered to instructions provided by the Commission for Higher Education and the State Budget Agency. Emphasis in the narrative is placed on how the University's goals and objectives (2010-2015 Strategic Plan) are aligned with the Commission's 2012 *Reaching Higher, Achieving More – A Success Agenda for Higher Education* document. The narrative also provides background information about the University and addresses issues included in the *Reaching Higher, Achieving More* document, including student success and completion; affordability, productivity, and efficiency; measures of quality – assessment and accountability; and the University's contribution to Indiana's economy.

Vice President Brinker reported the 2013-2015 Operating Budget Request includes no budgetary assumptions for maintenance, price increases, or new initiatives – per instructions from the Indiana Commission for Higher Education and the State Budget Agency. She described the 2013-2015 CHE Performance Metrics and explained that USI is eligible for five metrics, including:

- Overall Degree Completion;
- At-Risk Student Degree Completion;
- Student Persistence Incentive;
- On-Time Graduation Rates; and
- Institution-Defined Productivity, which each institution was asked to develop with a focus on reducing the cost of attendance.

A High Impact Degree Completion metric (for which USI is not eligible) is related to specific degrees granted in STEM fields as defined by national standards.

For the 2013-2014 fiscal year, the Commission proposes a six percent base reduction in operating appropriations to universities (from 2012-2013 levels) to fund the Performance Funding Formulas, which will create a funding pool of \$66.5 million. In 2014-2015, a seven percent base reduction will create a pool of \$77.6 million.

Vice President Brinker discussed the net impact of the Performance Funding Formulas for USI, which would be a 1.3 percent increase in 2013-2014 and an increase of .2 percent in 2014-2015. She reported that the University of Southern Indiana is one of only two institutions in the state to demonstrate improved performance in all of the metrics it is eligible to participate in. She also noted that USI had 17 additional degrees in the STEM disciplines, and had we been eligible for the High Impact Degree Completion Impact Metric, would have netted an additional \$331,347.

Based on the Commission's recommended funding through the formulas, only five of the four-year institutions received a recommended increase in operating appropriation -- IU East, IU Kokomo, IUPUI, Purdue, and USI.

Vice President Brinker noted that in past budget documents, USI has addressed the disparity in State funding among universities per full-time equivalent (FTE) Hoosier student. In 2012-2013, USI will receive \$4,603 (61 percent) of the statewide average per-FTE-Hoosier student (the average is \$7,447). She noted the State has recognized funding differentials by appropriating special equity adjustments to USI and other growing institutions in 1993-1995, 1997-1999, 2005-2007, and 2007-2009. USI recognizes the Performance Funding Formulas alone cannot make up the difference in the disparities in funding, especially when the funding formulas are funded through reallocation. Ms. Brinker reported that USI's base appropriation in 2014-2015 will be less than one percent more than it was in 2008-2009. As a result, the University included in its biennial budget request a special appropriation adjustment to address the inequities in funding. The request is for \$5 million in each year of the biennium with a target of receiving 75 percent of the statewide average appropriation (an additional \$10 million). The University's funding priorities in 2013-2015 are:

- Increase in number of full-time faculty;
- Focus on strengthening programs linked to student success; and
- Growth in graduate programs.

Regarding the 2013-2015 Capital Improvement Budget Request, Ms. Brinker reported the debt service for the Teaching Theatre Project will be included in the 2013-2015 biennium. The University will submit the same Special Repair and Rehabilitation Project that was submitted in 2011-2013, a Classroom Renovation/Expansion of three of the oldest facilities on campus: the Physical Activities Center, the lower level of the Science Center, and the Technology Center. Regarding General Repair and Rehabilitation and Infrastructure Funding, Vice President Brinker reported the CHE recommends the R&R formula be funded at 50 percent, which would generate \$2.7 million for the biennium.

She reported that USI's one line item appropriation request is for Historic New Harmony and is funded separately from the University's operating budget. The first line item appropriation of \$400,000 for Historic New Harmony was received in 2000-2001. Ms. Brinker reviewed significant reductions in appropriations for New Harmony since receipt of the initial appropriation and noted there have been no increases in funding for over five years. In 2013-2015, the University requests an increase in each year of the biennium to restore the base to its 2009 level of funding.

In summary, Vice President Brinker noted many changes will likely take place throughout the legislative session, during which a major goal of the universities will be to encourage the State's investment in higher education with additional dollars to fund the performance funding metrics. Continued emphasis will be placed on USI's funding needs and about disparities in funding. She announced that President Bennett will present the University's 2013-2015 Capital and Operating Budget Request on Friday, September 14, 2012, to the Indiana Commission for Higher Education and later in the fall to the State Budget Committee.

On a motion by Mr. Dunn, seconded by Mr. Calloway, the 2013-2015 Operating and Capital Improvement Budget Request summarized in Exhibits II-A and II-B was approved.

C. APPROVAL OF COMPREHENSIVE BOND AUTHORIZATION AND DELEGATION RESOLUTION

Mr. Ziemer called on Vice President Rozewski, who reported that each year, the Board of Trustees delegates authority to the Finance/Audit Committee authority to pursue and approve plans for the refunding of University bonds outside the normal cycle of scheduled Board of Trustees meetings when necessary. This resolution makes it possible for the Committee to be more entrepreneurial and to act in an effective and timely manner within the bond market.

On a motion by Mr. Boots, seconded by Mr. Knight, the Comprehensive Bond Authorization and Delegation Resolution in Exhibit II-C was approved.

D. APPROVAL OF 2013-2014 HOUSING RATES

Mr. Ziemer asked Vice President Rozewski to review the recommendation for 2013-2014 housing rates. Mr. Rozewski reported the proposal is for a \$51 per semester increase in housing rates for fall 2013 (an increase of \$3.18 per week), which remains the lowest-priced student housing at any state university.

He reported that USI opened Fall 2012 with 93 percent occupancy in a housing operation that contains 2,808 beds in 54 buildings. Mr. Rozewski reviewed the maintenance plan to keep the buildings, (especially the older apartment buildings) safe, attractive, and functional. The plan calls for three to four apartment buildings to be renovated per year during the next five years (from currently budgeted operations funds and reserves). That will position the University to support a major borrowing in approximately four years to renovate most of the remaining buildings. Seven buildings have been renovated as of fall 2012. Mr. Rozewski recommended approval of a recommendation to the Board of Trustees to approve the proposed housing rates.

Upon the recommendation of the Finance/Audit Committee, the following 2013-2014 housing rates were approved.

		<u>CURRENT RATE</u>	<u>PROPOSED RATE</u>	<u>EFFECTIVE DATE</u>
<u>FALL OR SPRING SEMESTER</u>				
<u>McDONALD or O'DANIEL APARTMENT</u>				
Two Bedroom:	Two students per bedroom	\$1,964	\$2,015	7-01-13
	One student per bedroom	3,512	3,600	7-01-13
One Bedroom:	Two students	2,371	2,430	7-01-13
	One student	4,405	4,515	7-01-13
<u>GOVERNORS, NEWMAN, O'BANNON, or RUSTON HALL</u>				
One and Two Bedroom:	Two students per bedroom	\$1,964	\$2,015	7-01-13

SUMMER SESSIONS

Summer session rates are pro-rated to fall and spring semester rates.

E. APPROVAL OF 2013-2014 MEAL PLAN RATES

Mr. Ziemer called on Vice President Rozewski, who reviewed the recommendation of the Finance/Audit Committee for 2013-2014 meal plan rates. He noted the proposed increase is \$40 per semester. In anticipation of a likely increase in food costs in the coming year, the University and its food service vendor, Sodexo, recommend the increase to allow for these probable increases. Sales of meal plans are down by approximately two percent in 2012-2013 compared to 2011-2012 because housing occupancy and enrollment are down slightly. Mr. Rozewski noted that USI's food service continues to be a vibrant business and an excellent value, and is well-positioned to be in continued strong demand in the future.

Students who live in the residence halls (Governors, Newman, O'Bannon, and Ruston) are required to purchase a resident meal plan. Three plans (Red, White, and Blue Eagle) offer different combinations of meals in The Loft and discretionary spending at other dining venues on campus. The proposed rate allows for normal increases in food and labor costs.

Upon the recommendation of the Finance/Audit Committee, the following meal plan rates for 2013-2014 were approved.

FALL OR SPRING SEMESTER

	CURRENT RATE	PROPOSED RATE	EFFECTIVE DATE
Red, White, or Blue Eagle Meal Plan	\$1,785	\$1,825	7-01-13

Students who live in apartments (McDonald or O'Daniel) are required to purchase \$50 in Munch Money for use in any dining venue on campus.

F. UPDATE ON CURRENT CONSTRUCTION PROJECTS

Mr. Ziemer called on Vice President Rozewski, who introduced Director of Facilities Operations and Planning Steve Helfrich for a report on current construction projects. Exhibit II-D includes a summary of the cost and funding sources for each project.

Mr. Helfrich began by reporting the completion of several projects, including the new University Center Loft, which he reported has been very well received by students and staff. The first phase of the University Bookstore renovation was completed in early August and this allowed the bookstore to move back into its space to be ready for the fall semester rush to purchase books. Mr. Helfrich reported the renovations of three student housing apartment buildings (the Morton Building in McDonald East and the Hanley and Durbin Buildings in O'Daniel North) were complete in time for students to move in for the fall semester. Also completed was a new section of walkway and landscaping for the walkway through campus between the Orr Center and the Wright Administration Building.

Projects under construction include the Applied Engineering Center, for which construction is proceeding on schedule. Mr. Helfrich reported the roof has been installed on both levels of the building to allow for electrical equipment, wiring, plumbing fixtures, heating and air conditioning equipment, and ductwork to be installed and protected from rain. He noted that within weeks, wall panels will be installed to allow for painting and the installation of ceilings and windows. The building is scheduled to be completed in November 2012 and will open for classes in January 2013.

At its July 2012 meeting, the Board of Trustees approved construction contracts for the Teaching Theatre and Mr. Helfrich reported some preliminary work is now underway on the project. The general contractor is removing the precast concrete fascia panels and the upper level patio paving from University Center East where the Theatre will adjoin and attach to the UC. Other electrical and mechanical work is required before the building excavation begins.

Another project under construction is the conversion of offices on the main level of the Orr Center for Graduate Studies and the Honors Program. The project is 50 percent complete. Two other renovation projects are for Advising Centers in the Health Professions Center and Education Center, also 50 percent complete and scheduled for occupancy in October 2012. Mr. Helfrich reported the Varsity Athletic Field area parking lot is nearly complete after the installation of concrete curbs on the perimeter of the lot and asphalt paving on what was a rock parking lot and driveway. Plans for similar improvements to the parking lot and roadway on the third-base side of the baseball field are underway.

Mr. Helfrich reported on projects in design, including the Loop Road Construction Project, which will rebuild and make improvements to Bennett Lane from the University Boulevard to the tennis court area. The plans have been designed and sent to the Indiana Department of Transportation for bidding the project in October 2012. Plans for the renovation of the University Bookstore are underway and the project will be completed in summer 2013.

SECTION III – PERSONNEL MATTERS


A. REPORT ON FACULTY AND ADMINISTRATIVE RETIREMENTS

Mr. Ziemer called on Vice President Rozewski who reviewed the following administrative retirement:

Staff Architect and Construction Manager Fred Kalvelage, in accordance with the regular retirement policy, will retire effective July 1, 2013.

There being no further business, the meeting was adjourned at 2:20 p.m.

Respectfully submitted,


Cynthia S. Brinker
Assistant Secretary

ABSTRACT

Bachelor of Arts/Bachelor of Science in Anthropology

To be offered on-campus by the University of Southern Indiana, Evansville, Indiana

Objectives:

The primary and interrelated purposes of the proposed Bachelor of Arts/Bachelor of Science in Anthropology are: 1) to meet regional and state needs by providing students the knowledge and skills to succeed in a variety of positions related to anthropology; 2) to prepare students to succeed in graduate study in anthropology, medicine, archaeology, cultural and heritage management, and other closely related fields; 3) to further the University mission of diversity, global awareness, and engagement; and 4) to meet the standards set forth by the American Anthropological Association as related to the University mission.

The specific program goals are: 1) critical analysis - ability to critically analyze social situations using anthropological theory; 2) anthropological knowledge - acquire a broad-based knowledge of principles and practices in all sub-fields of anthropology; 3) effective communication - the ability to communicate effectively in both written and oral formats; 4) anthropology practice - develop the skills necessary to practice anthropology in all the major subfields; and 5) independence and creativity - develop and display the ability to work independently and creatively.

Clientele to be Served:

The proposed anthropology program will accommodate at least five distinct student constituencies: students entering the University of Southern Indiana as first-time college students seeking an anthropological-related career and/or eventual graduate study; current anthropology minor program students continuing coursework to fulfill the major; current students majoring in a related discipline due to anthropology not being available; transfer students from community college social science programs completing a baccalaureate in anthropology; and current students seeking to expand their career marketability by double majoring.

Curriculum:

The proposed program in anthropology is comprised of 120 semester hours in three content areas: 33 hours of anthropology and related courses; 51 hours of University Core Curriculum; and 36 hours of general University electives. The 33 anthropology major hours are distributed as 15 hours of required courses, 12 hours of sub-field courses, and 6 hours of major elective courses. Required and sub-field courses cover all major sub-fields of the discipline, research methods, and theory.

Employment Possibilities:

The anthropology program is designed to prepare students for both direct entry in social science, community service, military, for-profit and non-for-profit business occupations, and in advanced graduate study. In general, cultural and linguistic anthropologists work in federal, state, and local government (including the military), international agencies, healthcare centers, nonprofit associations, research institutes and marketing firms. Physical anthropologists work in biomedical research, human engineering, private genetics laboratories, and pharmaceutical firms. Archaeologists work in environmental projects, human-impact assessment, contract archaeology, and cultural resource management.

Locally, the projected long-term job growth for social science and related occupations in Indiana's Region 11 will outpace that of the state, with 23.8% and 20.3% projected growth, respectively (Indiana Department of Workforce Development, 2010).

**Possible Conflict of Interest Disclosure Statements
Filed for 2012**

DATE	NAME/ TITLE	VENDOR/ CONTRACTOR	DESCRIPTION OF FINANCIAL INTEREST
08-17-12	Shelly B. Blunt Interim Assistant Provost for Academic Affairs	None	N/A
07-11-12	Ken Sendelweck Trustee	Bank of America/ Merrill Lynch	Employer

UNIVERSITY OF SOUTHERN INDIANA

2013-2015 OPERATING AND CAPITAL IMPROVEMENT INSTITUTIONAL REQUEST

The University of Southern Indiana's 2013-2015 Operating and Capital Improvement Budget Request was developed using the Performance Funding metrics created by the Indiana Commission for Higher Education.

Based on the budget instructions, the University is eligible to receive funding through five of the seven Performance Funding Metrics in 2013-2015. The five metrics are:

- Overall Degree Completion
- At-Risk Degree Completion
- Student Persistence Incentive
- On-Time Graduation Rates
- Institution-Defined Productivity Metric

The University is not eligible to receive funding through the High Impact Degree Completion Metric. This metric only applies to degrees awarded by the research institutions. The Remediation Success Metric only applies to the two-year institutions.

In the 2013-2015 biennia, the Indiana Commission for Higher Education budget recommendation reduces institutional operating appropriations by 6 percent in 2013-2014 and 7 percent in 2014-2015 to fund the Performance Funding Formula pool. The metrics were weighted and institutional performance in each of the metrics determined the recommended funding level for each year of the biennium. Based on data provided to the Indiana Commission for Higher Education, the University of Southern Indiana showed improvement in each of the metrics in every category.

Details of the operating budget request are included in the ***2013-2015 Operating Capital Improvement Budget Request*** and the supporting narrative and budget schedules.

**2013-2014 Metric Allocation and Allotment Recommendation by the
Indiana Commission for Higher Education**

USI 6% PFF Set Aside for Pool: \$2,406,570
USI Total PFF Allocation 2013-2014: \$2,919,770

Fiscal Year 2014	Overall Degree Completion Metric - 3 Year Average Change		
CHE Value	\$7,795	\$3,898	\$1,949
	Bachelor	Master	Doctoral
PFF Impact	131	14	4
	\$1,018,548	\$53,266	\$7,145
Total Annual Allocation	\$1,078,959		

Fiscal Year 2014	At-Risk Degree Completion Metric - 3 Year Average Change	
CHE Value	\$5,503	
	Bachelor	
PFF Impact	85	
	\$469,612	
Total Annual Allocation	\$469,612	

Fiscal Year 2014	Student Persistence Metric - 3 Year Change	
CHE Value	\$765	\$1,530
	30 Credit Hours	60 Credit Hours
PFF Impact	72	67
	\$55,335	\$102,000
Total Annual Allocation	\$157,335	

Fiscal Year 2014	On-Time Graduation in Four Years - 3 Year Change	
CHE Value	\$22,921	
	4 Year	
PFF Impact	50	
	\$1,153,700	
Total Annual Allocation	\$1,153,700	

Fiscal Year 2014	USI Institution-Defined Metric - Distance Education	
CHE Value	Low/Moderate	
Total Annual Allocation	\$60,164	

**2014-2015 Metric Allocation and Allotment Recommendation by the
Indiana Commission for Higher Education**

USI 7% PFF Set Aside for Pool: \$2,807,665
USI Total PFF Allocation 2014-2015: \$3,406,398

Fiscal Year 2015	Overall Degree Completion Metric - 3 Year Average Change		
CHE Value	\$9,094	\$4,547	\$2,274
	Bachelor	Master	Doctoral
PFF Impact	131	14	4
	\$1,188,303	\$62,143	\$8,336
Total Annual Allocation	\$1,258,783		

Fiscal Year 2015	At-Risk Degree Completion Metric - 3 Year Average Change	
CHE Value	\$6,420	
	Bachelor	
PFF Impact	85	
	\$547,881	
Total Annual Allocation	\$547,881	

Fiscal Year 2015	Student Persistence Metric - 3 Year Change	
CHE Value	\$893	\$1,785
	30 Credit Hours	60 Credit Hours
PFF Impact	72	67
	\$64,557	\$119,000
Total Annual Allocation	\$183,558	

Fiscal Year 2015	On-Time Graduation in Four Years - 3 Year Change	
CHE Value	\$26,741	
	4 Year	
PFF Impact	50	
	\$1,345,984	
Total Annual Allocation	\$1,345,984	

Fiscal Year 2015	USI Institution-Defined Metric - Distance Education	
CHE Value	Low/Moderate	
Total Annual Allocation	\$70,192	

DEFINITIONS OF METRICS

- **Overall Degree Completion:**
 - Calculates the change in degrees conferred over a 3 year period rolling average (2006 through 2011; average of 2006-2008 versus 2009-2011)
 - For resident students only (no reciprocity)
 - Applies to bachelor, masters, and doctoral degrees conferred at 4 year institutions

- **At Risk Student Degree Completion:**
 - Calculates the change in degrees conferred over a 3 year period rolling average (2006 through 2011; average of 2006-2008 versus 2009-2011)
 - For resident student only (no reciprocity)
 - Only those student who were eligible for Pell when they graduated from the institution
 - Applies to bachelor degrees conferred at 4 year institutions

- **Student Persistence Incentive:**
 - Calculates the change in headcount over a 3 year period rolling average (2006 through 2011; average of 2006-2008 versus 2009-2011)
 - Applies to all resident undergraduate students (no reciprocity)
 - Progress point accumulation requires the student to complete all credits at the same institution.
 - Dual credit courses and transfer credits are not eligible for the incentive
 - For 4 year non-research campuses, number of students who successfully complete 30 and 60 credit hours

- **On-Time Graduation Rates:**
 - Calculates the change over a 3 year period rolling average (2006 through 2011; average of 2006-2008 versus 2009-2011)
 - Applies only to resident, undergraduate, first time, full-time students (no reciprocity)
 - Measures the graduation rate for institutions based on type of campus
 - For 4 year institutions, the graduation rate achieved in 4 years

- **Institution Defined Productivity Metric:**
 - Each institution develops one productivity metric linked to their strategic plan
 - CHE reviewed the productivity metrics and individually weighted the metric based on perceived value of metric and institutional progress on metric
 - Productivity metric is to focus on reducing cost of attendance for students

APPROPRIATION ADJUSTMENT

In the University's 2013-2015 Operating Budget Request, the University requests that the Indiana General Assembly address the funding differential through an appropriation adjustment of an additional \$5 million in each year of the biennium. This would increase the University's appropriation per-Hoosier-FTE student to approximately 75 percent of the statewide average.

LINE ITEM APPROPRIATION REQUEST – HISTORIC NEW HARMONY

The University's 2013-2015 Operating Budget Request includes one line item appropriation for Historic New Harmony.

<u>Historic New Harmony</u>	<u>2013-2014</u>	<u>2014-2015</u>
	<u>Request</u>	<u>Request</u>
<u>Base Appropriation</u>	\$519,807	\$574,387

The University requests continued funding of the line item appropriation for Historic New Harmony in the 2013-2015 biennium to support the preservation, education, and interpretive programs of this state and national treasure.

CAPITAL BUDGET REQUEST

The University of Southern Indiana requests bonding authorization for one capital project and funding of the General Repair and Rehabilitation and Infrastructure during the 2013-2015 biennium.

Special Repair and Rehabilitation Project	\$18,000,000
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The University requests \$18,000,000 in Special Repair and Rehabilitation for the renovation and/or expansion of three academic facilities. As campus buildings continue to age, there is increased need to renovate and rehabilitate the facilities. The three projects include: renovation and expansion of the Physical Activities Center to provide additional classroom and laboratory space for the Physical Education Department and renovation of classrooms and laboratories in the Science Center and the Technology Center. The Physical Activities Center, Science Center, and Technology Center serve thousands of students each year. Core academic programming is offered in each of these facilities. The planned renovation and/or expansion will insure the facilities remain in good physical condition.

General Repair and Rehabilitation and Infrastructure

\$2,735,852

The University requests funding of the General Repair and Rehabilitation and Infrastructure formulas to maintain existing facilities, including the infrastructure which supports these facilities, in both years of the biennium. Several general repair and rehabilitation projects totaling \$2,299,932 are planned for completion in the 2013-2015 biennium.

CONCLUSION

The University of Southern Indiana requests support from the State of Indiana for its 2013-2015 Operating and Capital Improvement Budget Requests.

**UNIVERSITY OF SOUTHERN INDIANA
BIENNIAL BUDGET REQUEST 2013-2015
CONSOLIDATED BUDGET SUMMARY**

2012-13 STATE APPROPRIATION-OPERATING BASE	40,109,493		
		<u>2013-14</u>	<u>2014-15</u>
<u>OPERATING APPROPRIATION</u>			
A. State Appropriation Operating Base Reduction		(2,406,570) *	(2,807,665) **
State Appropriation Operating Base Reduction to Fund Performance Funding Formulas 6% * 7% ** of 2012-13 Appropriation Base			
B. Performance Funding Formulas			
1. Overall Degree Completion		1,078,959	1,258,783
2. At Risk Degree Completion		469,612	547,881
3. Student Persistence Incentive		157,335	183,558
4. On-Time Graduation Rate		1,153,700	1,345,984
5. Institution-Defined Productivity Metric		60,164	70,192
Total Performance Funding		2,919,770	3,406,398
C. Appropriation Adjustment		5,000,000	5,000,000
TOTAL OPERATING APPROPRIATION REQUEST		5,513,200	5,598,733
<u>FEE REPLACEMENT APPROPRIATION</u>			
Fee Replacement Appropriation Base		12,134,116	11,064,580
Fee Replacement Appropriation Change		(1,069,536)	1,214,725
TOTAL FEE REPLACEMENT APPROPRIATION REQUEST		11,064,580	12,279,305
<u>CAPITAL REQUEST</u>			
Special Repair and Rehabilitation Project State Funding Bonding Authorization		18,000,000	0
General Repair & Rehabilitation and Infrastructure Funding 50% of the full funding formula		1,367,926	1,367,926
TOTAL CAPITAL REQUEST		19,367,926	1,367,926
<u>LINE ITEM APPROPRIATION - HISTORIC NEW HARMONY</u>			
Line Item Appropriation Base		470,414	519,807
Line Item Appropriation Change		49,393	54,580
TOTAL LINE ITEM APPROPRIATION REQUEST		519,807	574,387

**COMPREHENSIVE BOND AUTHORIZATION AND
DELEGATION RESOLUTION OF THE
UNIVERSITY OF SOUTHERN INDIANA BOARD OF TRUSTEES**

WHEREAS, the University of Southern Indiana, a body corporate and politic organized and existing under the laws of the State of Indiana (the "University") is authorized under various statutes to issue bonds and otherwise incur indebtedness or obligations for the purpose of financing, acquiring, constructing, expanding, renovating, rehabilitating, equipping and furnishing various facilities of the University; and

WHEREAS, the University is authorized to issue auxiliary revenue bonds under Indiana Code 21-35-3, commercial paper and other short term obligations under Indiana Code 21-32 -2, student fee bonds under Indiana Code 21-34-6 through 10, and lease purchase obligations under Indiana Code 21-33-3-5 (collectively the "Obligations"), and

WHEREAS, the University has previously entered into a Trust Indenture, dated as of November 1, 1985, as subsequently amended and supplemented pursuant to which it has issued the various series of its Student Fee Bonds described in Exhibit A attached hereto and made a part hereof; and

WHEREAS, the University has previously entered into an Indenture of Trust, dated as of February 1, 2001, as previously supplemented and amended, pursuant to which it has issued its Auxiliary System Revenue Bonds in various series described in Exhibit A hereto; and

WHEREAS the University has previously issued and has currently outstanding certain other Obligations in the form of short term or junior lien indebtedness as further described in Exhibit A hereto; and

WHEREAS, the Board of Trustees of the University (the "Board") has previously adopted a Comprehensive Bond Authorization and Delegation Resolution on November 3, 2011 (the "Prior Resolution") pursuant to which the Finance Committee has authorized the issuance of the University's Student Fee Bonds, Series K pursuant to a Ninth Supplemental Indenture to finance the Teaching Theatre Project and to refund certain prior obligations, all as described in the Prior Resolution; and

WHEREAS, the Prior Resolution is hereby ratified, conformed, supplemented, amended and updated by this Resolution; and

WHEREAS, the University intends to finance, acquire, construct, expand, renovate, rehabilitate, equip and furnish the project described in Exhibit B attached hereto and made a part hereof, and to incur indebtedness to finance the same (the "New Project"); and

WHEREAS, the University may further elect to refund all or a portion of those Obligations which are listed in Exhibit A hereto (the "Prior Obligations"), which were previously issued to finance or refinance various projects of the University (the "Prior Projects"); and

WHEREAS, the Board now desires to authorize its Treasurer, including any and all Assistant Treasurers, (collectively, the "Treasurer") (i) to investigate, develop and evaluate one or more proposed plans of finance (the "Financing Plans") (including the selection of counsel, investment or commercial banks or other financial institutions, and such other advisors as may be appropriate, and further including the advisability of issuance in one or more series of obligations for the purpose of financing of the New Project and the refinancing of the Prior Projects through the refunding of all or a portion of the Prior Obligations) for submission to either the Finance Committee of this Board (the "Committee") or to this Board as a whole and (ii) to undertake the various duties and tasks authorized by resolution of this Board below;

NOW, THEREFORE, BE IT RESOLVED by this Board as follows:

1. The University declares its official intent, and hereby ratifies and affirms any prior declarations of official intent, to acquire, construct, equip and/or rehabilitate the New Project described in Exhibit B; to advance, on an interim basis, certain costs of the New Project, to reimburse such advances for costs of acquiring, constructing, equipping and/or rehabilitating the New Project with proceeds of debt to be incurred by the University; and to issue debt for purposes of financing, refinancing or reimbursing costs of the New Project.
2. The Treasurer is hereby authorized to investigate, develop and evaluate one or more Financing Plans and to submit any such Financing Plans to the Committee or to this Board for consideration.
3. The Board hereby authorizes the Committee to exercise the powers of this Board to approve any Financing Plan or portion thereof presented by the Treasurer and to authorize the execution and delivery of one or more transactions under the statutes described above (the "Financings") in the form of bonds, notes, loan agreements or other evidence of indebtedness (the "Bonds") and the documents referred to below, provided that the following conditions are met:
 - (a) The total issued amount of obligations shall not exceed the sum of \$3,000,000, for the New Project, plus all amounts necessary to defease and refund all or a portion of applicable Prior Obligations, and including the redemption premium, if any, and in each case shall include amounts to provide funds for costs of a debt service reserve fund or a surety bond, capitalized interest, credit enhancement, and ordinary and necessary amounts to pay costs of issuance and other costs incidental to the issuance of the Financings, all as permitted by law;
 - (b) The Bonds shall be sold at (i) a rate or rates fixed to maturity producing a true interest cost of 6% per annum or less and with such serial or term maturities and redemption features as the executing officers shall approve, or (ii) at a variable rate or rates as established pursuant to the applicable supplemental indenture (or similar instrument) for such series as may be approved and determined by the Committee or this Board; and
 - (c) The final maturity on any Financing shall not exceed thirty (30) years from, and including, the date of first issue of the respective series of Bonds.
4. Subject to the conditions in Section 3 hereof, the Chairman of the Board (the "Chairman"), any Vice Chairman of the Board (the "Vice Chairman") or the Treasurer, or any of them acting individually, is hereby authorized to execute and deliver a Bond Purchase Agreement for each Financing in substantially the form approved by the Committee or this Board, with those changes that the officers so executing shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.
5. Subject to the conditions in Section 3 hereof, the Chairman or Vice Chairman, or either of them, is hereby authorized to execute and deliver, and the Secretary of the University (the "Secretary") or the Assistant Secretary of the University (the "Assistant Secretary"), or either of them, is hereby authorized to attest the signature of and to imprint the corporate seal of the University on a supplemental indenture for Student Fee Bonds (the "Student Fee Indenture"), or a supplemental indenture for the Auxiliary System Revenue Bonds (the "Revenue Indenture" and together with the Student Fee Indenture, the "Indentures") as necessary in substantially the form approved by the Committee, with those changes that the officers so executing shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.
6. Subject to the conditions in Section 3 hereof, the Treasurer is hereby authorized as part of the Financing Plans to distribute or to direct underwriters of each series of Financings, as appropriate (the "Underwriters") to distribute a Preliminary Official Statement or similar instrument for each series of Financings, as necessary, in substantially the form approved by the Committee or this Board, to prospective purchasers of the Financings. The Treasurer, if necessary, is further authorized to deem the Preliminary Official Statement as final for purposes of applicable Securities and Exchange Commission rules.

7. Subject to the conditions in Section 3 hereof, the Treasurer is hereby authorized to execute and deliver the form of any final Official Statement for each series as approved by the Committee or this Board, with those changes that the Treasurer shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

8. Subject to the conditions in Section 3 hereof, the Chair, the Vice Chair or the Treasurer, or any of them, is hereby authorized to execute and deliver the form of any Construction and Rebate Agreement, Continuing Disclosure Undertaking or Supplement to Continuing Disclosure Undertaking or Escrow Deposit Agreement, in substantially the form approved by the Committee or this Board for each series, with those changes that the Treasurer shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

9. Subject to the conditions in Section 3 hereof, the Treasurer is hereby authorized to prepare forms of the Bonds as approved by the Committee and to cause the same to be executed by the proper officers of the University, as provided in the Indentures or otherwise. Upon execution of the Bonds, the Treasurer shall deliver the same, as appropriate to the type of transaction to the purchasers thereof upon payment of the purchase price, which price may reflect an underwriters' discount of not more than 0.7% (70 basis points) net of underwriting expenses, and an original issue discount or premium, if any, as permitted by law.

10. Subject to the conditions in Section 3 hereof, the Chairman, Vice Chairman, Secretary, Assistant Secretary and Treasurer are hereby authorized and directed to perform any and all further acts, to execute any and all further documents or certificates and to publish any notice required to implement any Financing Plan and to complete the execution and delivery of the Financings in one or more series, and, the execution and delivery for each series, as applicable, of (a) an Indenture and/or Supplemental Indenture, resolution or similar instrument; (b) Bond Purchase Agreement; (c) any Remarketing Agreement; (d) any Arbitrage and Federal Tax Certificate; (e) any Credit Agreement, Reimbursement Agreement, Standby Bond Purchase Agreement, Liquidity Agreement or similar Credit Facility Agreement; (f) any Escrow Deposit Agreement; (g) any Construction and Rebate Agreement; (h) any Promissory Note, Loan Agreement or other forms of indebtedness which the University is authorized to issue under state and federal statutes, (i) any form of agreement, certification, or modification to University investment policy which may be required with respect to providing self-liquidity for one or more variable rate debt instruments; and (m) any documents, certificates or forms that may be required by the federal government with respect to the issuance of bonds and which may be required in order for the Corporation to receive any federal interest subsidy payment, all in substantially the form approved by the Committee, with those changes that the officers so executing shall approve, such approval to be conclusively evidenced by the execution and delivery thereof; and any other documents required to issue Financings related to other matters referred to therein, including amendments or supplements to any previous or existing agreements to such effect.

11. The Board authorizes and directs the Treasurer, on behalf of and in the name of the University, to request and obtain all necessary approvals of the Governor of the State of Indiana, the Budget Director of the State of Indiana, the Indiana State Budget Committee, the Indiana State Budget Agency, the Indiana Finance Authority, and the Indiana Commission for Higher Education, and any other governmental approvals necessary to implement the Plans of Finance and for the issuance of the Financings.

12. The Board authorizes and directs the Treasurer to recommend to the Committee or to the Board (a) one or more investment banking firms for appointment as underwriters, as appropriate to the type of transaction, (b) with respect to other Financings, a trustee bank or banks, (c) with respect to variable rate bonds, any liquidity facility and/or credit enhancement provider as deemed necessary, and any issuing and paying agent, (d) with respect to private placement or interim financing, any lender or purchaser of a Bond, and (e) with respect to any and all transactions, such other professional firms, consultants or advisers ("Service Providers") as are necessary or appropriate to assist the University in carrying out the Financing Plans. The Treasurer is further authorized, to continue such existing relationships with Service Providers, if appropriate, without the need for further competitive bids or proposals, all as part of the recommended Financing Plans.

Dated this 6th day of September, 2012.

EXHIBIT A

OUTSTANDING PARITY STUDENT FEE BONDS

Series D	Health Professions Center
Series F	Liberal Arts Center
Series G	Wellness, Fitness and Recreation Facility
Series H	Science Center, Education Center
Series I	David L. Rice Library
Series J	Business/Engineering Center and University Center Expansion

OUTSTANDING PARITY AUXILIARY SYSTEM REVENUE BONDS

Series 2003	Student Residence Building(s)
Series 2008A	Student Residence Building(s)
Series 2011A*	Refunding Series 2001A (2001A - Student Residence Building(s))

OTHER OUTSTANDING OBLIGATIONS

Series 2006 Student Fee Bonds (Junior Lien)	Recreation and Fitness Center Expansion
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* The Series 2011A Bond is not refundable.

EXHIBIT B
NEW PROJECT

Parking

A parking garage or other additional parking facilities as previously authorized by the General Assembly of Indiana.

**Summary
Current Construction Projects
September 6, 2012**

Projects Recently Completed

University Center Loft Renovation

Project Cost \$ 2,500,000

Funding Source: Dining Reserve

University Center Bookstore Renovation - Phase I

Project Cost \$ 600,000

Funding Source: Bookstore Reserve

Student Housing Apartment Buildings Renovation - Phase II

Project Cost \$ 400,000

Funding Source: Housing Reserve

Student Housing Apartment Building Renovation - Phase III

Project Cost \$ 1,100,000

Funding Source: Housing Reserve

Orr Center Sidewalk Replacement

Project Cost \$ 175,000

Funding Source: Transportation Reserve

Projects Under Construction

Applied Engineering Center Construction

Project Cost \$ 3,300,000

Funding Source: Special Projects Reserve

Teaching Theatre Construction

Project Cost \$ 17,250,000

Funding Sources:

Bond Issue (Repaid with Student Fees) \$ 13,000,000

Special Projects Reserve \$ 2,250,000

USI Foundation \$ 2,000,000

Orr Center Renovation Phase II

Project Cost \$ 400,000

Funding Source: Special Projects Reserve

Health Professions and Education Advising Centers Construction

Project Cost \$ 400,000

Funding Source: Special Projects Reserve

Varsity Athletic Field Area Parking Lot Improvement

Project Cost \$ 350,000

Funding Source: Transportation Reserve

Wright Administration Building Office Suite 103 and 104 Renovation

Project Cost \$ 400,000

Funding Source: Special Projects Reserve

Health Professions Center Third Floor Painting and Floor Covering Replacement

Project Cost \$ 100,000

Funding Sources:

IU School of Medicine \$ 35,000

Special Projects Reserve \$ 65,000

Liberal Arts Center Room 2031 and Recreation and Fitness Center

Computer Lab Construction

Project Cost \$ 225,000

Funding Source: Special Projects Reserve

Projects in Design

Campus Loop Road Construction - Phase III

Project Cost \$ 760,000

Funding Sources:

Transportation Reserve \$ 271,000

Federal Direct Appropriation FY 2009 \$ 489,000

University Center Bookstore Renovation - Phase II

Project Cost \$ 725,000

Funding Source: Bookstore Reserve

Technology Center Air Handling Unit Replacement

Project Cost \$ 250,000

Funding Source: Special Projects Reserve

Science Center - Lower Level Renovation

Project Cost \$ 750,000

Funding Source: General Repair and Rehabilitation Appropriation

Atheneum Building - New Harmony Exterior Metal Painting

Project Cost \$ 250,000

Funding Source: Special Projects Reserve